2019/20 Internal Audit & Counter Fraud Plan

Mark Stenson, Head of Corporate Governance

Audit Committee

7 March 2019



2019/20 Internal Audit & Counter Fraud Plan Agenda

- 2019/20 Audit Planning Approach
- Fundamental Financial Systems:
 - 14 systems and continuous review of risks
- Corporate and Strategic Audits:
 - Corporate & Strategic Projects, Implementations & Assurance
 - IT Audit Plan
- Directorate Reviews:
 - Corporate and Commercial Services Directorate
 - Health Devolution & Adults Social Care ("Oldham Cares")
 - People and Place Directorate
 - Children's Services
 - Strategic Reform
- Group Companies, Management, Responsive and Investigations

2019/20 Audit Planning Approach

- Understand corporate objectives and risks
- Define the audit universe
- Assess the inherent risk
- Assess the strength of the control environment
- Calculate the audit requirement
- Determine the audit plan
- Consider additional audit requirements identified from the risk assessment process

Fundamental Financial Systems (1)

2019/20 Year End Assurance

- Financial Systems Audits (14):
 - 1. Accounts Payable
 - 2. Accounts Receivable
 - 3. Bank Reconciliations
 - 4. Cash Income, supported by Control and Risk Self Assessment
 - 5. Council Tax Support
 - 6. Council Tax including Discounts and Exemptions
 - 7. Fixed Assets
 - 8. Housing Benefits and Risk Based Verification

Fundamental Financial Systems (2)

2019/20 Year End Assurance

- 9. Housing Rents risk to be determined
- 10. NDR/Business Rates
- 11. Payroll and Pensions Directorates and Schools
- 12. Personal Budgets
- 13. Residential Homecare Payments
- 14. Treasury Management

Plus:

- Continuous review of risk; e.g. Children's Financial Systems
- Supporting the Council's External Auditor (Mazars)
- Ad hoc support and reviews

Corporate & Strategic Projects, Implementations & Assurance

- Payroll Improvement Programme
- Agresso Finance System Support Model
- Unity Partnership Ltd:
 - Agresso Financial System Implementation
- Mosaic:
 - Adults Payments/Income on-going support
 - Pre Implementation support for Children's migration
- Joint Systems with Combined Authority and Health:
 - Integrated Care Organisation post implementation support
- Risk Review:
 - as per 2017/10 PSIAS Assessment

Corporate Projects IT Audit Plan

- IT Audit Plan in collaboration with External Supplier:
 - 2019/20 IT Audit Plan
 - 2018/19 audit follow-up
- Server Refresh and other IT Projects
- Information Management:
 - General Data Protection Rules

Corporate and Commercial Services Operational Audits

In addition to FFS and Corporate Audits, the following are Directorate based reviews:

- Elections Support and Assurance:
 - Postal votes emerging risks, sample review of postal votes and review of "live" verification process
 - Election Day support
- Governance Training
- Unity Partnership Ltd:
 - Internal Audit Plan
 - Review of Shared Service Client

Corporate Projects Devolution - Health

- Integration of Health and Regional Framework:
 - Joint working emerging risks; e.g. data security
 - Developing prior year work on MioCare CIC
- European Grants:
 - Regional Assurance

Adults Social Care & "Oldham Cares" Operational Audits

In addition to FFS and systems (Mosaic) assurance, the following are Directorate / Service based reviews:

- Integration with Health, Business Service Redesign:
 - Changes to structure and financial processes
 - Governance Review
- Supported Living Properties
- Mental Health Financial Processes and Governance
- Safeguarding Adults
- Brokerage Processes

People and Place Directorate Economy

- Regeneration Projects:
 - Developing the Vision for the Town Centre Master Plan
 - Heritage Centre/Theatre
- Property Disposal:
 - Transaction assurance reviews
 - Informal tender process, training and support
- School Capital Programme:
 - Greenfield Primary School
 - Saddleworth Replacement School

People and Place Directorate Environment

- Parks Review
- Highways Maintenance

Children's Services Education Skills & Early Years

- Schools' Audit Plan:
 - Audit follows up
 - Control and Risk Self Assessment
- Education Governance Training:
 - Governors, Head Teachers and Business Managers
- New School Places
- Special Education Needs
- Early Years

Children's Services Directorate Operational Audits

- Children's Safeguarding Review:
 - Audit Needs Assessment
- Financial Systems Review:
 - 2018 Cash Systems Audit follow up review
 - Core financial controls review and risk assessment

Strategic Reform Operational Audits

- Environmental Management System:
 - ISO 40001
 - Supporting the development of local site review processes
- Carbon Reduction Commitment:
 - 2018/19 Review of Final Return
- Public Health
- Devolved Budgets to Members

Group Companies, Management, Responsive & Investigations

- Oldham Council Group Companies:
 - Delivering Approved Internal Audit Plans for MioCare CIC and Unity Partnership Ltd
- Audit & Counter Fraud Investigations
- North West Chief Audit Executive Group:
 - Regional Counter Fraud Sub Group Lead
 - Regional liaison and collaboration
- Implementation of Audit Management System:
- Management Planning and Quality Assurance:
 - Quarterly Review, Reporting and Committee Reporting
- Contingency for Unplanned Work
- 2020/21 Audit and Counter Fraud Plan Preparation
- Developing Training Proposition(s)
- Personal Budgets Audits (Adults/Children's)